



DEPARTMENT OF THE AIR FORCE  
OFFICE OF THE CHIEF OF STAFF  
WASHINGTON, DC

MEMORANDUM FOR ALMAJCOM/CC

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FROM: HQ USAF/CC  
1670 Air Force Pentagon  
Washington, DC 20330-1670

SUBJECT: COMMAND AND CONTROL WEAPON SYSTEM

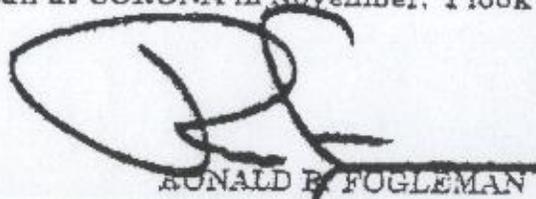
The Air Force has a proud history of providing the joint and coalition field commands with the finest command and control infrastructure military forces have ever known. Operation Desert Storm was an example of just how vital battle management C4I plays in the complex arena of modern warfare. I also believe that BMC4I will be central to future warfighting. Joint Force Commanders will need the power of information dominance.

As I assess our progress today in fielding key technologies rapidly, as our part of building a joint BMC4I structure, several points are clear:

1. The civilian marketplace is the driving force behind the technological leaps we see in the area of information management and dissemination.
2. We are having a difficult time keeping pace. Our investment and fielding strategies, conops development, exercising, and training are late to need as the technologies jump forward.
3. Dominant battlespace awareness can only be achieved if we design our requirements and strategies to exploit the technologies. And we need to field capabilities, not just demonstrate them.
4. We must seize this rare opportunity--time is of the essence. A concerted, highly focused thrust is needed now to bring to the warfighter the BMC4I tools that will revolutionize the battlefield of tomorrow.

Specifically, I believe that we need a high-level functional approach within the next thirty days with a more detailed strategy (the how, what, who, and where) by early next spring to influence our investment decisions. We should take this detailed plan through a Summit process to insure we have a strategy we can all support. My intent is to obtain agreement on this plan at the Spring, 1996 CORONA.

I would like ACC, as focal point for our "Global Power" requirements, to take the lead in this effort. In turn, each of you has a vital role in helping General Ralston lay out a strategy that revolutionizes our thinking and fielding of next generation BMC4I systems. We will discuss this in more detail at CORONA in November. I look forward to hearing your ideas.



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